Congress Elementary School District

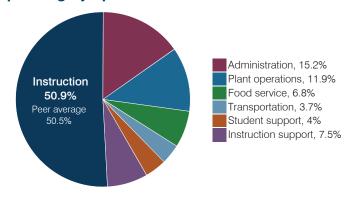
Yavapai County District size, location: Very small, Rural

Efficiency peer groups 11 and T-11, Achievement peer group 17¹ Students attending: 95

Legislative district(s): 1 Number of schools:

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational			Peer	State
area	Measure	District	average	average
	Cost per pupil	\$2,327	\$3,137	\$844
Administration	Students per administrative position	48	32	67
Plant	Cost per square foot	\$6.69	\$6.96	\$6.30
operations	Square footage per student	273	412	155
Food service	Cost per meal	\$5.28	\$5.79	\$2.88
Transportation	Cost per mile	\$1.11	\$1.87	\$3.84
rransportation	Cost per rider	\$854	\$1,459	\$1,198

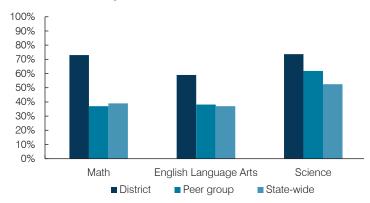
Per pupil spending

Arizona Auditor General

. or baba obouring						Peer	;	State	
	District					average		average	
Spending by area	2016 2017			2017		2017			
Instruction	\$	7,860	\$	7,806	\$	8,613	\$	4,377	
Administration		2,000		2,327		3,137		844	
Plant operations		1,645		1,825		2,644		977	
Food service		884		1,037		1,000		422	
Transportation		489		565		961		381	
Student support		482		609		601		679	
Instruction support		972		1,158		498		461	
Total operational	\$	14,332	\$	15,327	\$	17,454	\$	8,141	
Land and buildings	\$	303	\$	342	\$	1,161	\$	691	
Equipment		922		899		735		424	
Interest		3		66		31		236	
Other		20		6		90		161	
Total nonoperational	\$	1,248	\$	1,313	\$	2,017	\$	1,512	
Total per pupil spending	\$	15,580	\$	16,640	\$	19,471	\$	9,653	

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

		Peer	State
Measure	District	average	average
Attendance rate	96%	94%	94%
Graduation rate (2016)	N/A	N/A	N/A
Poverty rate (2016)	19%	19%	22%
Special education population	10%	14%	12%
Students per teacher	8.7	13.3	18.5
Average teacher salary	\$44,490	\$44,961	\$48,372
Amount from Prop 301	\$2,141	\$4,257	\$5,840
Average years of teacher experience	17.4	12.6	11.3
Percentage of teachers in first 3 years	0%	11%	19%

Per pupil revenues

	District			a١	/erage	a١	verage	
Revenues by source		2016		2017		2017		2017
Federal	\$	1,699	\$	1,860	\$	2,908	\$	1,318
State		4,834		4,229		5,692		3,831
Local		9,324		8,716		13,343		4,443
Total per pupil revenues	\$	15,857	\$	14,805	\$2	21,943	\$	9,592

State

Select revenues from common sources										
Equalization formula funding	\$	8,153	\$	7,230	\$	9,932	\$	5,503		
Amount from Prop 123		288		260		315		245		
Prop 123 additional funding		59		52		57		46		
Grants		1,934		1,882		2,701		1,185		
Donations and tax credits		346		219		184		89		

					Number of peers			
Select revenues from less common sources receiving								
Desegregation	\$	0	\$	0	0 of 54			
Small school adjustment		6,293		6,258	44 of 54			
Federal impact aid		0		0	5 of 54			
Voter-approved levy increases		0		0	7 of 54			

See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

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Instructional spending percentage

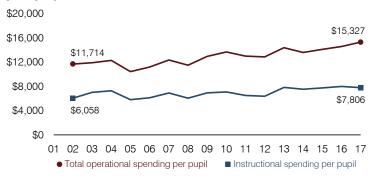
Year: 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 Percentage: N/A 51.7 58.9 59.3 55.6 54.7 56.0 52.6 53.5 51.7 50.1 49.6 54.4 55.4 54.9 54.8 50.9

OPERATIONAL TRENDS AND FINANCIAL STRESS ASSESSMENT Fiscal years as indicated

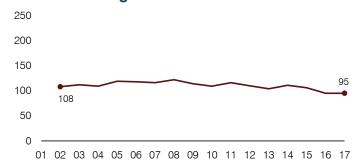
5-year spending trend (2012 through 2017)

Total operational spending per pupil, adjusted for inflation, increased by 19 percent. The percentage of dollars spent on instruction varied year to year, increasing overall from 49.6 to 50.9 percent. As a percentage of total operational spending, some noninstructional areas also varied year to year, as is common for very small districts. Overall, administration decreased substantially, while plant operations increased.

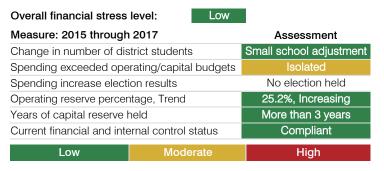
Total operational and instructional spending per pupil (inflation adjusted to 2017 dollars)



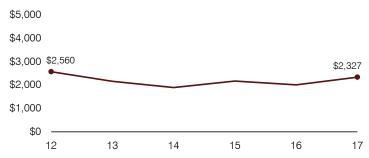
Students attending



Financial stress assessment



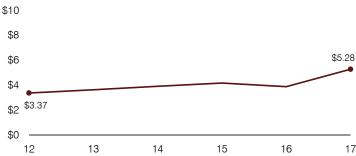
Administrative cost per pupil



Plant cost per square foot and square footage per student



Food service cost per meal



Transportation costs per mile and per rider

